

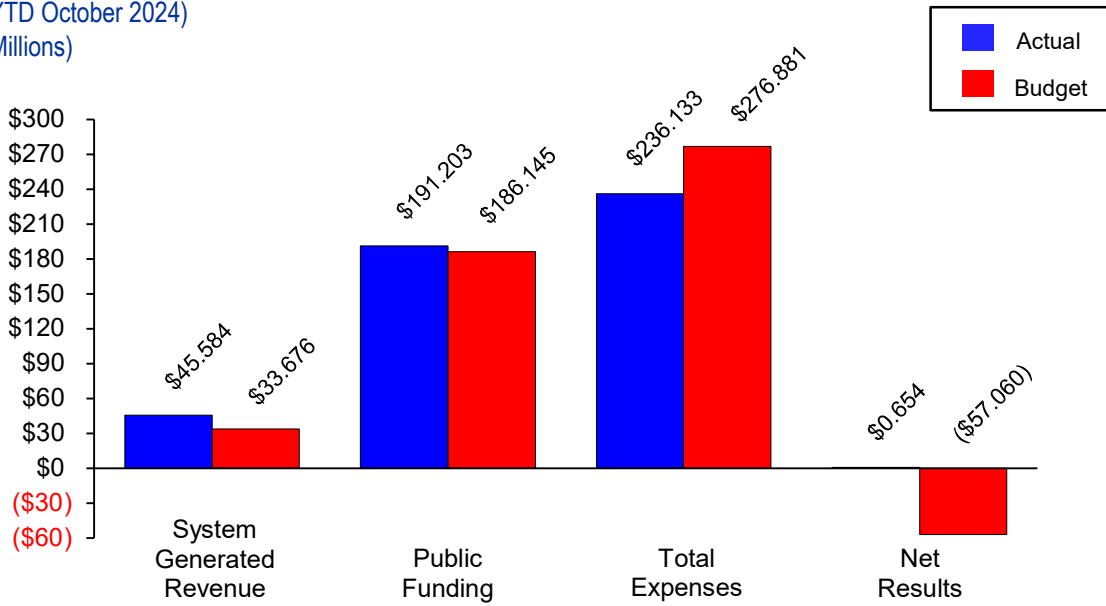


# **Suburban Service and Regional ADA Budget Results**

## **October 2024**

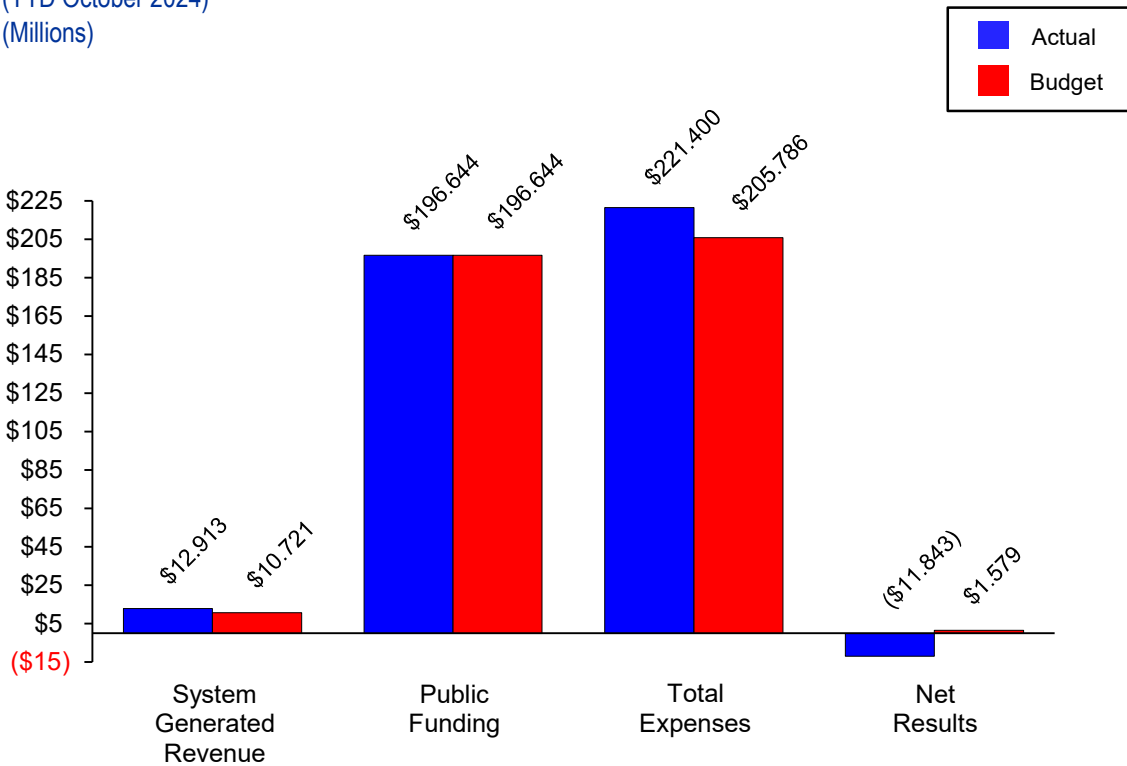
## Actual Performance At-A-Glance October 2024

### Suburban Service (YTD October 2024) (Millions)



Suburban Service results reflect a positive variance of \$0.7 million for October 2024.

### ADA Service (YTD October 2024) (Millions)



ADA Service results reflect a negative variance of \$11.8 million for October 2024.

## Suburban Service Budget Review

Suburban Service revenues are 35.4% above the October budget due to higher than anticipated farebox revenue and interest income.

Total expenses are \$40.7 million or 14.7% below budget for October.

Favorable variances are noted for most line items.

Fuel expenses are below budget for October. The YTD average price for diesel is \$2.67/gallon, \$0.41 below the budgeted price of \$3.08/gallon.

The Suburban Service funding requirement is \$52.7 million below budget due to favorable revenue and expense results.

Public funding revenues are 2.7% above budget for October 2024. Staff has not budgeted to use positive budget variance from federal relief funding until year-end.

The Suburban Service recovery ratio is 24.99% compared to a budget of 16.99% for October.

### Suburban Service Detailed Budget Results

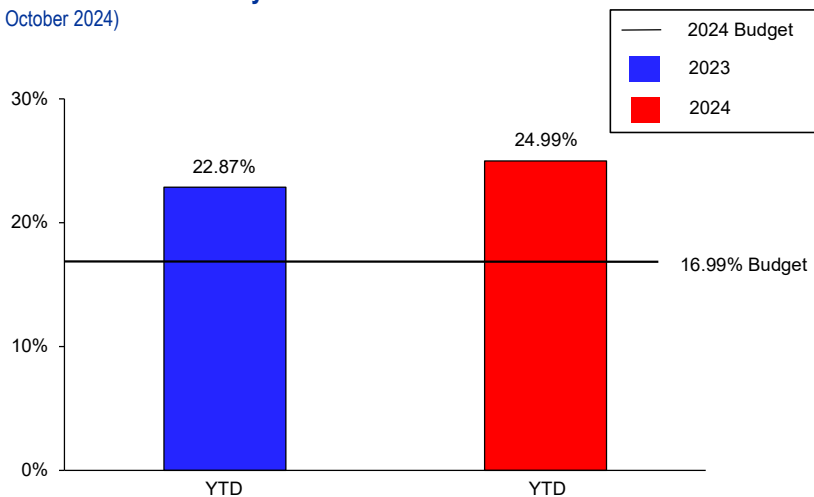
(YTD October 2024)

|   | Actual                | Budget                 | Variance             | % of Budget Remaining |
|---|-----------------------|------------------------|----------------------|-----------------------|
| <b>REVENUE</b>                          |                       |                        |                      |                       |
| Farebox                                 | \$ 18,308,139         | \$ 16,899,455          | \$ 1,408,684         | 9.75%                 |
| Half-Fare Reimbursement                 | 1,216,880             | 1,216,880              | 0                    | 16.67%                |
| Advertising Revenue                     | 507,487               | 54,166                 | 453,321              | -680.75%              |
| Other                                   | 25,551,157            | 15,505,774             | 10,045,383           | -36.33%               |
| <b>Total Suburban Revenue</b>           | <b>\$ 45,583,662</b>  | <b>\$ 33,676,275</b>   | <b>\$ 11,907,387</b> | <b>-12.40%</b>        |
| <b>EXPENSES</b>                         |                       |                        |                      |                       |
| Fox Valley                              | \$ 6,116,386          | \$ 6,241,361           | \$ 124,975           | 18.65%                |
| Heritage                                | 7,844,417             | 8,675,697              | 831,280              | 25.03%                |
| North                                   | 7,509,902             | 7,133,524              | (376,378)            | 12.63%                |
| North Shore                             | 6,055,959             | 6,424,453              | 368,494              | 21.79%                |
| Northwest                               | 18,500,064            | 19,603,351             | 1,103,287            | 21.62%                |
| River                                   | 10,554,007            | 10,415,578             | (138,429)            | 15.97%                |
| South                                   | 19,911,416            | 23,857,277             | 3,945,861            | 30.67%                |
| Southwest                               | 9,617,885             | 11,910,650             | 2,292,765            | 33.09%                |
| West                                    | 26,211,950            | 26,244,274             | 32,324               | 17.05%                |
| <b>Total Pace Operating Divisions</b>   | <b>\$ 112,321,986</b> | <b>\$ 120,506,165</b>  | <b>\$ 8,184,179</b>  | <b>22.63%</b>         |
| Highland Park                           | 1,294,841             | 1,096,623              | (198,218)            | -0.01%                |
| Niles                                   | 1,200,697             | 1,349,594              | 148,897              | 25.86%                |
| Schaumburg Trolley                      | 413,862               | 425,770                | 11,908               | 19.00%                |
| <b>Total Public Contract Carriers</b>   | <b>\$ 2,909,400</b>   | <b>\$ 2,871,987</b>    | <b>\$ (37,413)</b>   | <b>15.06%</b>         |
| <b>Other Expenses</b>                   |                       |                        |                      |                       |
| Private Contract Carriers               | \$ 3,389,860          | \$ 9,684,326           | \$ 6,294,466         | 70.60%                |
| Demand Response Services                | 19,668,892            | 18,037,537             | (1,631,355)          | 9.13%                 |
| Van Pool Program                        | 1,320,286             | 1,342,491              | 22,205               | 18.76%                |
| Grant-funded Service                    | 5,143,788             | 4,999,304              | (144,484)            | 13.59%                |
| Administration                          | 36,068,964            | 51,792,035             | 15,723,071           | 42.40%                |
| Centralized Support                     | 20,408,310            | 22,690,010             | 2,281,700            | 25.50%                |
| Fuel                                    | 10,668,815            | 14,081,252             | 3,412,437            | 36.92%                |
| Insurance                               | 10,098,529            | 15,088,435             | 4,989,906            | 44.23%                |
| Health Care                             | 20,850,869            | 25,419,000             | 4,568,131            | 31.64%                |
| Indirect Overhead Allocation            | (6,716,785)           | (9,630,987)            | (2,914,202)          | 41.88%                |
| <b>Total Suburban Expenses</b>          | <b>\$ 236,132,914</b> | <b>\$ 276,881,555</b>  | <b>\$ 40,748,641</b> | <b>29.16%</b>         |
| <b>FUNDING REQUIREMENT</b>              | <b>\$ 190,549,251</b> | <b>\$ 243,205,280</b>  | <b>\$ 52,656,029</b> | <b>34.92%</b>         |
| <b>FUNDING</b>                          |                       |                        |                      |                       |
| RTA Funding                             | \$ 184,123,831        | \$ 181,534,252         | \$ 2,589,579         | 28.85%                |
| Other Public Funding                    | 7,078,871             | 4,610,956              | 2,467,915            | 90.62%                |
| <b>Total Funding</b>                    | <b>\$ 191,202,702</b> | <b>\$ 186,145,208</b>  | <b>\$ 5,057,494</b>  | <b>42.62%</b>         |
| <b>Net Results</b>                      | <b>\$ 653,450</b>     | <b>\$ (57,060,072)</b> | <b>\$ 57,713,522</b> |                       |
| <b>Recovery Ratio w/Credits Applied</b> | <b>24.99%</b>         | <b>16.99%</b>          |                      |                       |

## Suburban Service Indicators

### Suburban Service Recovery Ratio

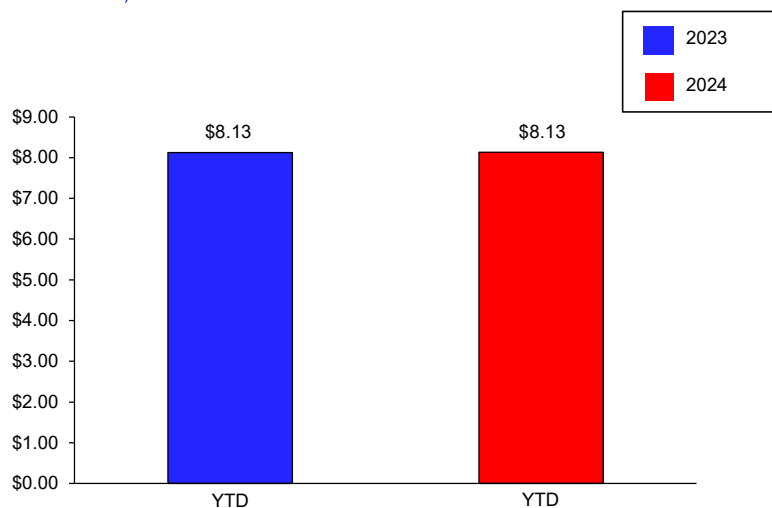
(YTD October 2024)



The Suburban Service recovery ratio of 24.99% is above the October phased budget of 16.99%.

### Suburban Service Cost Per Mile

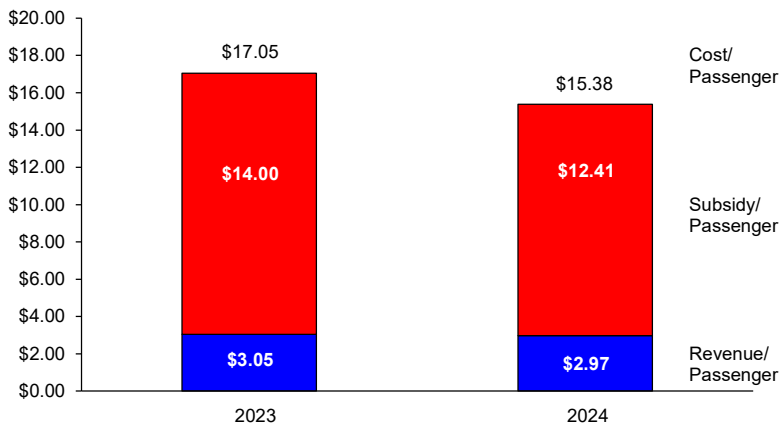
(YTD October 2024)



The Suburban Service cost per mile is flat to prior year levels. Expenses are up 4.3% from prior year while total mileage is also up 4.3%.

### Suburban Service Cost Per Passenger

(YTD October 2024)



The YTD total cost per passenger is down 9.8% from October 2023 - expenses are up 4.3% and ridership is up 15.7%

Compared to prior year levels, the average revenue per passenger is down \$0.08 and the subsidy per passenger is down \$1.59

## Regional ADA Budget Review

Total Regional ADA revenue is 20.4% above budget for October due to passenger fares and interest income, which is benefiting from continued high interest rates.

Total expenses are unfavorable to budget year-to-date. Overruns in purchased transportation and fuel expense are only partially offset by lower than anticipated administrative expenses.

The total Regional ADA funding requirement is \$13.4 million unfavorable to budget through October due to unfavorable expense results.

Regional ADA recovery performance of 10.89% is above the phased budgeted rate. The recovery ratio calculation includes credits authorized by the RTA.

### Regional ADA Detailed Budget Results

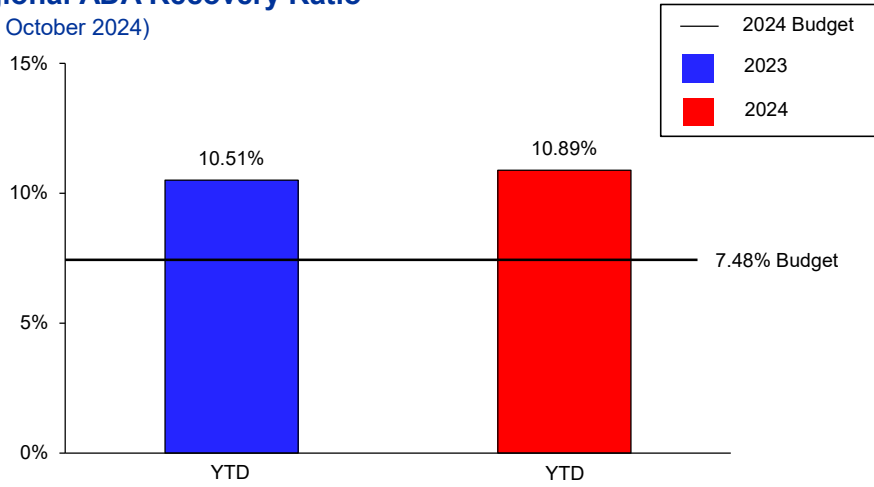
(YTD October 2024)

|                              | Suburban ADA  | Chicago ADA    | Regional ADA    | Regional Budget | Variance        |
|------------------------------|---------------|----------------|-----------------|-----------------|-----------------|
| <b>REVENUE</b>               |               |                |                 |                 |                 |
| Farebox                      | \$ 1,805,860  | \$ 8,010,600   | \$ 9,816,459    | \$ 8,708,512    | \$ 1,107,947    |
| Other                        | 210,992       | 2,885,699      | 3,096,691       | 2,012,272       | 1,084,419       |
| Total Revenue                | \$ 2,016,852  | \$ 10,896,298  | \$ 12,913,150   | \$ 10,720,784   | \$ 2,192,366    |
| <b>EXPENSES</b>              |               |                |                 |                 |                 |
| Purchased Transportation     | \$ 32,120,814 | \$ 166,966,211 | \$ 199,087,025  | \$ 179,255,035  | \$ (19,831,990) |
| Fuel                         | 1,784,545     | 4,449,858      | 6,234,404       | 5,012,332       | (1,222,072)     |
| Administration               | 785,721       | 5,806,033      | 6,591,754       | 8,853,292       | 2,261,538       |
| Insurance                    | 91,881        | 1,421,724      | 1,513,604       | 2,014,332       | 50,728          |
| RTA Certification            | 174,826       | 1,081,329      | 1,256,154       | 1,020,282       | (235,872)       |
| Indirect Overhead Allocation | 0             | 0              | 6,716,785       | 9,630,987       | 2,914,202       |
| Total Expenses               | \$ 34,957,787 | \$ 179,725,154 | \$ 221,399,727  | \$ 205,786,260  | \$ (15,613,467) |
| Funding Requirement          | \$ 32,940,936 | \$ 168,828,856 | \$ 208,486,577  | \$ 195,065,476  | \$ (13,421,101) |
| <b>FUNDING</b>               |               |                |                 |                 |                 |
| ADA Regional Paratransit     | \$ █████      | \$ █████       | \$ 189,053,724  | \$ 189,053,724  | \$ 0            |
| Other Public Funding         | \$ █████      | \$ █████       | \$ 0            | \$ 0            | \$ 0            |
| ADA State Funding            | \$ █████      | \$ █████       | \$ 7,590,330    | \$ 7,590,330    | \$ 0            |
| Total Funding                | \$ █████      | \$ █████       | \$ 196,644,054  | \$ 196,644,054  | \$ 0            |
| Funding Surplus/(Shortfall)  | \$ █████      | \$ █████       | \$ (11,842,522) | \$ 1,578,578    | \$ (13,421,101) |
| Recovery Ratio w/Credits     |               |                | 10.89%          | 7.48%           |                 |

## Regional ADA Indicators

### Regional ADA Recovery Ratio

(YTD October 2024)

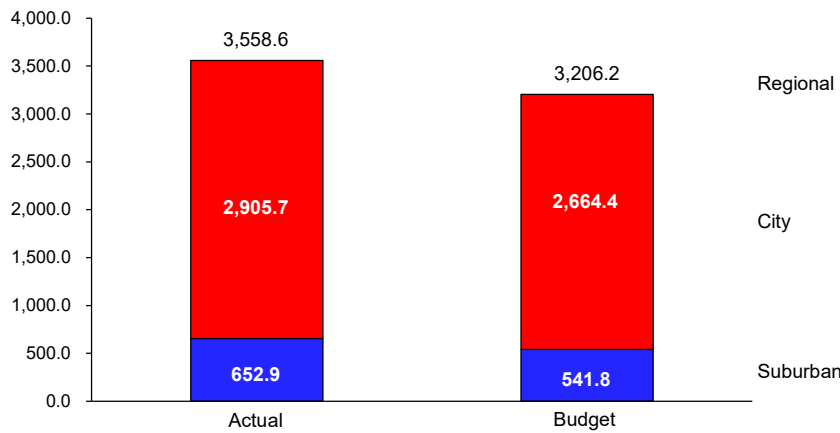


The Regional ADA recovery ratio is above the phased budgeted rate of 7.48% for October 2024.

### Regional ADA Ridership

(YTD October 2024)

(Thousands)

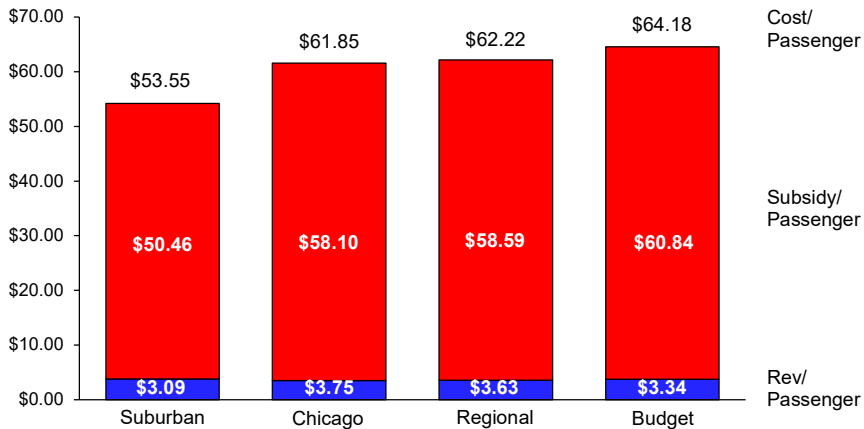


Regional ADA ridership is 11.0% above budget through October 2024 and is up 18.7% from October 2023.

Ridership excludes Personal Care Attendants (PCAs).

### Regional ADA Performance Per Passenger

(YTD October 2024)



The Regional ADA cost per passenger is \$1.96 below budget through October due to favorable ridership results.

Revenue per rider is \$0.29 above budget and the total subsidy per passenger is \$2.25 below budget.

Ridership excludes Personal Care Attendants (PCAs).

## Budget Results by Program

(YTD October 2024)

|                                | Pace<br>Divisions w/ Grant-<br>funded Service | Public<br>Carriers  | Private<br>Carriers | Demand Response<br>Services | Vanpool             | Administration       | Central Support      | Total<br>Suburban<br>Srv Actual | Total<br>Suburban Srv<br>Budget | Total<br>Suburban Srv<br>Variance |
|--------------------------------|---|---------------------|---------------------|-----------------------------|---------------------|----------------------|----------------------|---------------------------------|---------------------------------|-----------------------------------|
| <b>REVENUE</b>                 |   |                     |                     |                             |                     |                      |                      |                                 |                                 |                                   |
| Farebox                        | \$ 15,665,469                                 | \$ 485,010          | \$ 128,839          | \$ 1,201,485                | \$ 827,335          | \$ 0                 | \$ 0                 | \$ 18,308,139                   | \$ 16,899,455                   | \$ 1,408,684                      |
| Half-Fare Reimbursement        | 0   | 0                   | 0                   | 0                           | 0                   | 1,216,880            | 0                    | 1,216,880                       | 1,216,880                       | 0                                 |
| Advertising Revenue            | 0   | 0                   | 0                   | 0                           | 0                   | 507,487              | 0                    | 507,487                         | 54,166                          | 453,321                           |
| Other                          | 957,075                                       | 583,576             | 722,130             | 9,842,770                   | 0                   | 13,445,606           | 0                    | 25,551,157                      | 15,505,774                      | 10,045,383                        |
| <b>Total Revenue</b>           | <b>\$ 16,622,545</b>                          | <b>\$ 1,068,585</b> | <b>\$ 850,969</b>   | <b>\$ 11,044,255</b>        | <b>\$ 827,335</b>   | <b>\$ 15,169,973</b> | <b>\$ 0</b>          | <b>\$ 45,583,662</b>            | <b>\$ 33,676,275</b>            | <b>\$ 11,907,387</b>              |
| <b>EXPENSES</b>                |   |                     |                     |                             |                     |                      |                      |                                 |                                 |                                   |
| <b>Operations</b>              |   |                     |                     |                             |                     |                      |                      |                                 |                                 |                                   |
| Labor/Fringes                  | \$ 79,423,540                                 | \$ 1,322,969        | \$ 0                | \$ 0                        | \$ 0                | \$ 0                 | \$ 4,254,241         | \$ 85,000,750                   | \$ 92,072,782                   | \$ 7,072,032                      |
| Parts/Supplies                 | 1,592   | 489                 | 0                   | 0                           | 0                   | 0                    | 1,823,586            | 1,825,667                       | 1,770,305                       | (55,362)                          |
| Purchased Transportation       | 0   | 413,862             | 3,389,860           | 19,600,985                  | 0                   | 0                    | 0                    | 23,404,707                      | 28,078,069                      | 4,673,362                         |
| Fuel                           | 0   | 0                   | 0                   | 0                           | 550,493             | 0                    | 10,670,965           | 11,221,458                      | 14,778,708                      | 3,557,250                         |
| Other                          | 301,478                                       | 8,186               | 0                   | 2,262                       | 769,793             | 0                    | 0                    | 1,081,719                       | 1,040,914                       | (40,805)                          |
| <b>Subtotal</b>                | <b>\$ 79,726,610</b>                          | <b>\$ 1,745,506</b> | <b>\$ 3,389,860</b> | <b>\$ 19,603,247</b>        | <b>\$ 1,320,286</b> | <b>\$ 0</b>          | <b>\$ 16,748,793</b> | <b>\$ 122,534,301</b>           | <b>\$ 137,740,778</b>           | <b>\$ 15,206,477</b>              |
| <b>Vehicle Maintenance</b>     |   |                     |                     |                             |                     |                      |                      |                                 |                                 |                                   |
| Labor/Fringes                  | \$ 18,249,233                                 | \$ 421,115          | \$ 0                | \$ 0                        | \$ 0                | \$ 0                 | \$ 3,194,422         | \$ 21,864,770                   | \$ 24,772,791                   | \$ 2,908,021                      |
| Parts/Supplies                 | 9,496,247                                     | 86,607              | 0                   | 0                           | 0                   | 0                    | 186,201              | 9,769,055                       | 8,248,276                       | (1,520,779)                       |
| Other                          | 358,725                                       | 69,861              | 0                   | 32,605                      | 0                   | 0                    | 1,948,716            | 2,409,907                       | 1,189,534                       | (1,220,373)                       |
| <b>Subtotal</b>                | <b>\$ 28,104,206</b>                          | <b>\$ 577,583</b>   | <b>\$ 0</b>         | <b>\$ 32,605</b>            | <b>\$ 0</b>         | <b>\$ 0</b>          | <b>\$ 5,329,339</b>  | <b>\$ 34,043,732</b>            | <b>\$ 34,210,601</b>            | <b>\$ 166,869</b>                 |
| <b>Non-Vehicle Maintenance</b> |   |                     |                     |                             |                     |                      |                      |                                 |                                 |                                   |
| Labor/Fringes                  | \$ 708,813                                    | \$ 0                | \$ 0                | \$ 0                        | \$ 0                | \$ 0                 | \$ 1,523,600         | \$ 2,232,413                    | \$ 3,567,625                    | \$ 1,335,212                      |
| Parts/Supplies                 | 667,911                                       | 0                   | 0                   | 0                           | 0                   | 0                    | 0                    | 667,911                         | 760,901                         | 92,990                            |
| Other                          | 1,348,126                                     | 0                   | 0                   | 33,040                      | 0                   | 454,034              | 792,843              | 2,628,043                       | 3,191,133                       | 563,090                           |
| <b>Subtotal</b>                | <b>\$ 2,724,850</b>                           | <b>\$ 0</b>         | <b>\$ 0</b>         | <b>\$ 33,040</b>            | <b>\$ 0</b>         | <b>\$ 454,034</b>    | <b>\$ 2,316,442</b>  | <b>\$ 5,528,367</b>             | <b>\$ 7,519,659</b>             | <b>\$ 1,991,292</b>               |
| <b>General Administration</b>  |   |                     |                     |                             |                     |                      |                      |                                 |                                 |                                   |
| Labor/Fringes                  | \$ 4,089,055                                  | \$ 304,292          | \$ 0                | \$ 0                        | \$ 0                | \$ 21,152,291        | \$ 0                 | \$ 25,545,638                   | \$ 28,899,780                   | \$ 3,354,142                      |
| Parts/Supplies                 | 46,689  | 600                 | 0                   | 0                           | 0                   | 107,151              | 0                    | 154,440                         | 289,724                         | 135,284                           |
| Utilities                      | 2,544,838                                     | 762                 | 0                   | 0                           | 0                   | 1,525,152            | 649,918              | 4,720,670                       | 4,974,568                       | 253,898                           |
| Health Insurance               | 0   | 0                   | 0                   | 0                           | 0                   | 0                    | 20,850,869           | 20,850,869                      | 25,419,000                      | 4,568,131                         |
| Liability Insurance            | 0   | 280,584             | 0                   | 0                           | 0                   | 0                    | 10,098,529           | 10,379,113                      | 15,088,435                      | 4,709,322                         |
| Other                          | 229,528                                       | 73                  | 0                   | 0                           | 0                   | 12,830,335           | 6,032,632            | 19,092,568                      | 32,369,997                      | 13,277,429                        |
| Indirect Overhead Allocation   | 0   | 0                   | 0                   | 0                           | 0                   | 0                    | 0                    | (6,716,785)                     | (9,630,987)                     | (2,914,202)                       |
| <b>Subtotal</b>                | <b>\$ 6,910,109</b>                           | <b>\$ 586,311</b>   | <b>\$ 0</b>         | <b>\$ 0</b>                 | <b>\$ 0</b>         | <b>\$ 35,614,930</b> | <b>\$ 37,631,949</b> | <b>\$ 74,026,513</b>            | <b>\$ 97,410,517</b>            | <b>\$ 23,384,004</b>              |
| <b>Total Expenses</b>          | <b>\$ 117,465,775</b>                         | <b>\$ 2,909,400</b> | <b>\$ 3,389,860</b> | <b>\$ 19,668,892</b>        | <b>\$ 1,320,286</b> | <b>\$ 36,068,964</b> | <b>\$ 62,026,523</b> | <b>\$ 236,132,914</b>           | <b>\$ 276,881,555</b>           | <b>\$ 40,748,641</b>              |
| <b>Funding Requirement</b>     | <b>\$ 100,843,230</b>                         | <b>\$ 1,840,814</b> | <b>\$ 2,538,891</b> | <b>\$ 8,624,637</b>         | <b>\$ 492,951</b>   | <b>\$ 20,898,991</b> | <b>\$ 62,026,523</b> | <b>\$ 190,549,251</b>           | <b>\$ 243,205,280</b>           | <b>\$ 52,656,029</b>              |
| RTA Funding                    |   |                     |                     |                             |                     |                      |                      | \$ 184,123,831                  | \$ 181,534,252                  | \$ 2,589,579                      |
| Other Public Funding           |   |                     |                     |                             |                     |                      |                      | \$ 7,078,871                    | \$ 4,610,956                    | \$ 2,467,915                      |
| State Funding                  |   |                     |                     |                             |                     |                      |                      | \$ 0                            | \$ 0                            | \$ 0                              |
| Transfer Capital               |   |                     |                     |                             |                     |                      |                      | \$ 0                            | \$ 0                            | \$ 0                              |
| <b>Total Funding</b>           |   |                     |                     |                             |                     |                      |                      | <b>\$ 191,202,702</b>           | <b>\$ 186,145,208</b>           | <b>\$ 5,057,494</b>               |
| Funding Surplus/(Shortfall)    |   |                     |                     |                             |                     |                      |                      | \$ 653,450                      | (57,060,072)                    | \$ 57,713,522                     |
| <b>Recovery Ratio</b>          | 14.15%  | 36.73%              | 25.10%              | 56.15%                      | 62.66%              | 42.06%               |                      | 24.99%                          | 16.99%                          |                                   |

## Budget Results by Program

(YTD October 2024)

|                              | Suburban<br>ADA<br>Actual | Chicago<br>ADA<br>Actual | Total<br>ADA<br>Actual | ADA<br>Budget  | ADA<br>Variance | Combined<br>System<br>Actual | Combined<br>System<br>Budget | Combined<br>System<br>Variance |
|------------------------------|---------------------------|--------------------------|------------------------|----------------|-----------------|------------------------------|------------------------------|--------------------------------|
| <b>REVENUE</b>               |                           |                          |                        |                |                 |                              |                              |                                |
| Farebox                      | \$ 1,805,860              | \$ 8,010,600             | \$ 9,816,459           | \$ 8,708,512   | \$ 1,107,947    | \$ 28,124,598                | \$ 25,607,967                | \$ 2,516,631                   |
| Half-Fare Reimbursement      | 0                         | 0                        | 0                      | 0              | 0               | 1,216,880                    | 1,216,880                    | 0                              |
| Advertising Revenue          | 0                         | 0                        | 0                      | 0              | 0               | 507,487                      | 54,166                       | 453,321                        |
| Other                        | 210,992                   | 2,885,699                | 3,096,691              | 2,012,272      | 1,084,419       | 28,647,848                   | 17,518,046                   | 11,129,802                     |
| Total Revenue                | \$ 2,016,852              | \$ 10,896,298            | \$ 12,913,150          | \$ 10,720,784  | \$ 2,192,366    | \$ 58,496,813                | \$ 44,397,059                | \$ 14,099,754                  |
| <b>EXPENSES</b>              |                           |                          |                        |                |                 |                              |                              |                                |
| Operations                   |                           |                          |                        |                |                 |                              |                              |                                |
| Labor/Fringes                | \$ 0                      | \$ 0                     | \$ 0                   | \$ 0           | \$ 0            | \$ 85,000,750                | \$ 92,072,982                | \$ 7,072,032                   |
| Parts/Supplies               | 0                         | 0                        | 0                      | 0              | 0               | 1,825,667                    | 1,770,305                    | (55,362)                       |
| Purchased Transportation     | 32,120,814                | 166,966,211              | 199,087,025            | 179,255,035    | (19,831,990)    | 222,491,733                  | 207,333,104                  | (15,158,629)                   |
| Fuel                         | 1,784,545                 | 4,449,858                | 6,234,404              | 5,012,332      | (1,222,072)     | 17,455,862                   | 19,791,040                   | 2,335,178                      |
| Other                        | 0                         | 0                        | 0                      | 0              | 0               | 1,081,719                    | 1,040,914                    | (40,805)                       |
| Subtotal                     | \$ 33,905,360             | \$ 171,416,070           | \$ 205,321,429         | \$ 184,267,367 | \$ (21,054,062) | \$ 327,855,730               | \$ 322,008,145               | \$ (5,847,585)                 |
| Vehicle Maintenance          |                           |                          |                        |                |                 |                              |                              |                                |
| Labor/Fringes                | \$ 0                      | \$ 0                     | \$ 0                   | \$ 0           | \$ 0            | \$ 21,864,770                | \$ 24,772,791                | \$ 2,908,021                   |
| Parts/Supplies               | 0                         | 0                        | 0                      | 0              | 0               | 9,769,055                    | 8,248,276                    | (1,520,779)                    |
| Other                        | 0                         | 0                        | 0                      | 0              | 0               | 2,409,907                    | 1,189,534                    | (1,220,373)                    |
| Subtotal                     | \$ 0                      | \$ 0                     | \$ 0                   | \$ 0           | \$ 0            | \$ 34,043,732                | \$ 34,210,601                | \$ 166,869                     |
| Non-Vehicle Maintenance      |                           |                          |                        |                |                 |                              |                              |                                |
| Labor/Fringes                | \$ 0                      | \$ 0                     | \$ 0                   | \$ 0           | \$ 0            | \$ 2,232,413                 | \$ 3,567,625                 | \$ 1,335,212                   |
| Parts/Supplies               | 0                         | 0                        | 0                      | 0              | 0               | 667,911                      | 760,901                      | 92,990                         |
| Other                        | 0                         | 0                        | 0                      | 0              | 0               | 2,628,043                    | 3,191,133                    | 563,090                        |
| Subtotal                     | \$ 0                      | \$ 0                     | \$ 0                   | \$ 0           | \$ 0            | \$ 5,528,367                 | \$ 7,519,659                 | \$ 1,991,292                   |
| General Administration       |                           |                          |                        |                |                 |                              |                              |                                |
| Labor/Fringes                | \$ 728,035                | \$ 3,587,835             | \$ 4,315,870           | \$ 5,408,996   | \$ 1,093,126    | \$ 29,861,508                | \$ 34,308,776                | \$ 4,447,268                   |
| Parts/Supplies               | 0                         | 6                        | 6                      | 1,620          | 1,614           | 154,446                      | 291,344                      | 136,898                        |
| Utilities                    | 0                         | 437,320                  | 437,320                | 497,258        | 59,938          | 5,157,991                    | 5,471,826                    | 313,835                        |
| Health Insurance             | 91,881                    | 609,818                  | 701,699                | 1,030,720      | 329,021         | 21,552,567                   | 26,449,720                   | 4,897,153                      |
| Liability Insurance          | 0                         | 811,906                  | 811,906                | 983,612        | 171,707         | 11,191,019                   | 16,072,047                   | 4,881,028                      |
| Other                        | 232,512                   | 2,862,200                | 3,094,712              | 3,965,700      | 870,988         | 22,187,281                   | 36,335,697                   | 14,148,416                     |
| Indirect Overhead Allocation | 0                         | 0                        | 6,716,785              | 9,630,987      | 2,914,202       | 0                            | 0                            | 0                              |
| Subtotal                     | \$ 1,052,428              | \$ 8,309,085             | \$ 16,078,298          | \$ 21,518,893  | \$ 5,440,595    | \$ 90,104,811                | \$ 118,929,410               | \$ 28,824,599                  |
| <b>Total Expenses</b>        | \$ 34,957,787             | \$ 179,725,154           | \$ 221,399,727         | \$ 205,786,260 | \$ (15,613,467) | \$ 457,532,640               | \$ 482,667,815               | \$ 25,135,175                  |
| <b>Funding Requirement</b>   | \$ 32,940,936             | \$ 168,828,856           | \$ 208,486,577         | \$ 195,065,476 | \$ (13,421,101) | \$ 399,035,828               | \$ 438,270,756               | \$ 39,234,928                  |
| RTA Funding                  |                           |                          |                        |                |                 |                              |                              |                                |
| Other Public Funding         |                           |                          | \$ 189,053,724         | \$ 189,053,724 | \$ 0            | \$ 373,177,555               | \$ 370,587,976               | \$ 2,589,579                   |
| State Funding                |                           |                          | \$ 0                   | \$ 0           | \$ 0            | \$ 7,078,871                 | \$ 4,610,956                 | \$ 2,467,915                   |
| Transfer Capital             |                           |                          | \$ 7,590,330           | \$ 7,590,330   | \$ 0            | \$ 7,590,330                 | \$ 7,590,330                 | \$ 0                           |
| Total Funding                |                           |                          | \$ 196,644,054         | \$ 196,644,054 | \$ 0            | \$ 387,846,756               | \$ 382,789,262               | \$ 5,057,494                   |
| Funding Surplus/(Shortfall)  |                           |                          | \$ (11,842,522)        | \$ 1,578,578   | \$ (13,421,100) | \$ (11,189,072)              | \$ (55,481,494)              | \$ 44,292,422                  |
| <b>Recovery Ratio</b>        |                           |                          | 10.89%                 | 7.48%          |                 |                              |                              |                                |